

#### NARRATIVE REPORT

#### QUARTERLY NARRATIVE PROGRESS REPORT

YEAR/QUARTER: 2019/Q2

**Purpose:** This report aims at assessing the achievements against the planned results during the quarter as well as risks and issues that could affect project implementation.

Project title:	, , ,	ies of the Environment and Natural			
	Resources sector for G	reen Economy Transformation.			
Project number:		00116279			
Project/UNDAP/CPD outcome:	2023, Rwandan Instituti productively and sustal addressing climate cl	g to the OUTCOME 2, which says that by ons and communities are more equitably, inably managing natural resources and nange and contribute to sustainable			
NST priorities:		h says that: Sustainable management of vironment to transition Rwanda towards a			
SDGs:	The project is contribution	ng to 7,9,11,13,15,17 SDGs			
Project start date:		01/10/2018			
Project end date:		30/06/2023			
Reporting period:	Narrative report from April 2019 to June 2019				
	April, 1st -June 30th, 2019				
Project budget	TRAC (core):	4,400,000USD			
(USD):	Government of Rwanda (in kind):	250,000USD			
The second secon	Other donors:	N/A			
pa s	Total project budget:	4,650,000USD			

#### **Results-based Reporting**

Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms.

Results achieved and evidence (Explain the achievements at the output level. Make sure to provide evidence, related data and how it was collected):

We conducted capacity building workshop for all project managers, accountants, finance staff, monitoring and evaluation staff from our implementing partners on 5<sup>th</sup> April 2019 to effectively manage the awarded grants and utilise it for the intended purposes. Participants gained knowledge and skills in financial management, monitoring the funded activities, Speeding up implementation of funded activities and documenting successful stories.

Completed activities that contributed to the above achievements (Explain which activities took place and how they contributed to the achievement of the output. Photos or reports can be added as annex):

- 3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings
  - FONERWA hired consultants and contractual skilled staff to support FONERWA on
    project design, implementation and monitoring to strengthen resource mobilization
    and new financing mechanisms and trainings and this has contributed to achievement
    of the above output. The ToRs and contracts are hereby attached to this report.
  - Fonerwa has also initiated documentation of the sources of FONERWA domestic resources provided by the Law (starting with forestry, water, Mining and environment laws among others); and a partnership with REMA is under way in order to see how we can increase domestic resources;
- 3.2 Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy
  - The consultant (Mr Pegasys) produced a draft report detailing the possible sources of funds, mapping of all potential funders and strategies that can be taken to tap into those funds. He met with various local stakeholders and submitted numerous pitches of proposals that can be used in engaging potential sources of funds. The draft report is herewith attached.
  - The consultant got an extension of one month in order to incorporate different comments and new data collected during stakeholders' meetings. By July 2019, a workshop for validation of the draft report will be conducted. Fonerwa will engage all key stakeholders during validation of this report in July. The evaluation will be jointly conducted by UNDP and FONERWA under the programme.
- 3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions

The communication expert consultant continued to provide communication support to the Environment and Natural Resources sector. The consultant supported the Ministry of Environment and FONERWA at national and international events focusing on environment and climate activities. The support includes the social media coverage, Event's media coverage and developing content to produce communication documents including stories, speech and communication materials. The summary of key activities are as follows:

- Supporting Social media coverage in international events.
- Social media coverage for workshops and national events.
- Developed documents including brief note, statement, speech, remarks and other communication materials for the Ministry of Environment and Rwanda Green Fund.
- Supporting managing social media tools including twitter, Facebook and website.
- Developing weekly Green Rwanda media review.

We also hired consultants and contractual skilled staff to Improve communication and outreach services with particular support to quarterly call for proposal sessions.

The Rwanda Green Fund (FONERWA) communications consultant travelled to Nairobi, Kenya for the United Nations Environment Assembly, which took place from 11-15 March 2019. The consultant supported the Rwanda delegation, which was led by the Prime Minister and the Minister of Environment. The support provided included managing the delegation schedule, speech writing and preparation of briefing papers, social media and photographic coverage and media management. The consultant also provided reporting services for the delegation's activities throughout the week. Our communication consultant accompanied the right honourable prime minister and our minister of environment in Nairobi Kenya and shared experience of the fund and achievements so far reached. This was the meeting organised by UN Environment. The ToRs and contracts are hereby attached to this report.

# 3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation

 We hired consultants and contractual skilled staff to support different sectors in proposal development and Resource Mobilisation whereby we recruited project analysis specialist and in charge of resource mobilisation and climate finance specialist. The ToRs and contracts are hereby attached to this report.

## 3.5 Technical support to establish and maintain Integrated web-based platform for FONERWA (MIS, website)

- We hired IT expert to establish and maintain integrated web-based platform for FONERWA (MIS, website). The IT expert is working with existing contracted consultancy firm that is maintaining our integrated website and web based online applications and he is also working with other stakeholders in internet provision, cloud computing, cyber security to mention but a few. The following are summarised list of major activities under progress:
- Maintenance and improving website, online application tool for semi-annual call and online application tool for rolling basis

- Supply and maintenance of Google apps email accounts.
- Manage the virtual server hosting FONERWA online system
- Maintenance of IT equipment
- Hosting service: cloud computing
- Fibre optic Internet service, Management of firewall and 4G internet service.

The ToRs and contracts for the recruited staff are hereby attached to this report as evidence

# 3.6 Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions

 We hired skilled staff to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions like communication specialist and monitoring and evaluation specialist

The ToRs and contracts for the recruited staff are hereby attached to this report as evidence

# 3.7 Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders

- FONERWA staff travelled to Ghana others to Egypt for conferences and workshops in order to improve their knowledge and share experience with other Africans in June 2019.
- we conducted a capacity building session to our implementing project partners and shared knowledge and skills on 5<sup>th</sup> April 2019 as evidenced by the attached photos taken. This was in line with quarterly planned activity of organizing workshop to share progress and achievements of the fund with stakeholders
- In this May 2019, we also shared experience of the fund with delegates from BURKINA FASO as a part of the south-south cooperation

# 3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status

- We have carried out several field visits, quality review and other Quality assurance and monitoring of FONERWA funded projects to improve the implementation status within this reporting period. The field visit is continuous in nature as it is a condition before disbursement of the second instalment to our implementing partners and we have established a schedule for field visit plan, for our monitoring team for make close follow up of projects implementation and monitoring.
- Apart of Minagri project, Nyandungu project, Rema air quality project E-waste project for Minicom, visited early in march and April; also newly funded projects such as RNP project from public sector and AMPERSAND project from private sector were visited as shown in pictures attached to this report.

Change in plan (what results were not achieved as planned and why):

Most of activities planned in the Quarter 1, were postponed in the next quarter starting from April 2019 since we received funds end of march 2019 and we did not manage to implement them on time due to the late disbursement of the budget. The disbursement was done on 27/03/2019, which did not give us time to implement planned activities.

#### Overall Challenges, Recommendations and Lessons learnt

Raise any challenges that require attention, and lessons learnt / best practices that can be shared within the project and with other projects.

No additional challenge encountered apart from only one challenge met of late disbursement and this was reported in the interim report

		challenges and risks and
recommended solut		

Late disbursement of the budget from the donor

Always disburse the budget on time, this will help in activities implementation

#### Lessons learned and/or good practices:

We shared experience with delegates from BURKINA FASO on 30<sup>th</sup> May 2019 and this was good achievement of the fund under support from UNDP.

LNOB & Gender: (Share any achievements or lessons learnt, good practices on LNOB and gender equality and women's empowerment)

Five projects that were approved for the 9<sup>th</sup> call for proposals have started implementation and included gender components in their planned activities like giving them jobs on terracing, community approach tenders where they are included, training on gender equality in all environmental activities.

# Resu...s Framework Summary

Monitor the indicators by quarter and record relevant progress. Make sure to add the source of data.

approved for funding 1) public sector 2) private sector 3) CSOs; 4) % of projects whose emerging lessons (both positive and negative) have Fonerwa Output indicators are 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions; 3) Percentage of new quality proposals been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system

Outcome / Output	Indicator	Baseline	Project target for Q1	Achievement Q1	Project target for Q2	Achievement Q2
Output 3: national and 1 capacities are strengthen financing mechanisms.	ocal public instituti ed to effectively an	s, private s itly manage	ons, CSOs, private sector technical defficiently manage green growth			
Sub-Output 1: Effective management of green growth financing	Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes	66	<u>66</u>	105	105	<u>167</u>
Sub-Output 2: project management	Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions	1) 6.3 2) 4 3) 84	1) 7 2) 5 3) 82	1) 8.9 2) 6 3) 84	1) 10 2) 10 3) 80	1) 10 2) 10 3) 80
	Percentage of new quality proposals approved for funding	<u>N/A</u>		8% 3% 3%	1) 8% 2) 3% 3) 3%	1) 8% 2) 3% 3) 3%
	% of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing	80	<u>80</u>	<del>%98</del>	<del>700%</del>	100%
	% of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system	<u>%0</u>	<del>20%</del>	<del>26%</del>	<del>%09</del>	<u>61%</u>

Fina..ial Summary for Quarter one Is it Q2?

Output 3 80,493,241 70,086,206	Today memory for a second			Ann	Annual Imancial Summary	mmary
70,086,206	Balance for QX1(frw)	Delivery rate for Q1 (%)	Notes (Explain reason if there are differences between budget and expenditure)	Annual Budget allocation (USD)	Annual expenditure by end of May 2019(USD)	Delivery rate at end of Q1 (%)
	10,407,035	87%	The funds were received late and this resulted into delays in implementation	275,900	180	29.4%
<b>TOTAL</b> 80,493,241 70,086,206	10,407,035	%/8		275,900	81,180	29.4%

Financial Summary for quarter two

	22 22 22 22 23 24 25 25 25 25 25 25 25 25 25 25 25 25 25			
nmary	Delivery rate at end of Q2 (%)	61%	61%	
Annual financial summary	Annual expenditure by end of June 2019(USD)	166,950	166,950	
Ann	Annual Budget allocation (USD)	275,900	275,900	
	Notes (Explain reason if there are differences between budget and expenditure)	The funds were received late and this resulted into delays in implementation		
Quarterly financial report	Delivery rate for Q2 (%)	84%	84%	
	Balance for QX2(frw)	1.00	12,554,211.00	
	Q2 Budget Q2 allocation Expenditure (frw)	66,731,456.7   12,554,21	66,731,456.7   12,554,211.00   84%	
	Q2 Budget allocation (frw)	Output 3 79,285,668	TOTAL 79,285,668	
		Output 3	ТОТАГ	

#### Next Quarter Work Plan (QWP)

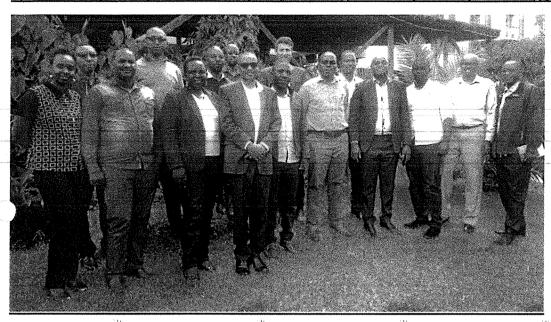
Provide a quarterly work plan including M&E and communication activities. If the work plan is created in excel sheet, please attach it to this reporting form.

WORK PLAN FOR: Strengtheni	ng Capacities of the E	invironment and Natural Resources (ENR)	Sector for	Green Ed	onomy T	ransforma	tion		TO A COLUMN TO THE TAXABLE PARTY OF THE PART	
PERIOD: Y1: 01 Jan to	31 Dec 2019									
Output 1: ENR sector capacities e	nhanced to optimize	and scale-up sustainable and climate resil	ient mana	gement o	of natura	l capital re	sources			
A = \$1.552	FACE Form	Our death Assistan		TIME	FRAME		Indicators	Annual Target	Implementing	Planned Budge
Activities	Activity No.	Quarterly Activities	Qı	Q2	QЗ	Q4	mucators	Amitta raiget	Partner	TOTAL
Output 3: National and local public ins	titutions, CSOs, private :	ector technical capacities are strengthened to e	fectively a	nd efficient	ly manage	green grow	th financing mechanisms			
	g 1) public sector 2) priva	ns] mobilized through FONERWA for climate and ate sector 3) CSOs; 4] % of projects whose emerg rring and evaluation system   Hire consultants and contractual skilled staff to					e been collated and disser			-
subject matter specialists, including	mobilization	support FONERWA on project	> WYSELETTE STATES	esthetimetrodostrat	TO THE	. 7,57.7				
support to FONERWA on project design, implementation and monitoring to	erromania ante se manual sucre, un un sudena en este este este este este este este e	design, implementation and monitoring to strengthen resource mobilization and new	and the second section for	Carrier of Mar			No. 1, response among an energy and an energ			e i Parlament (n. 1810) e sen au "Necesty's Spatislands (n.
strengthen resource mobilization and new financing mechanisms and trainings		financing mechanisms and trainings					Cumulative volume of finance (US\$ millions) mobilized through FONERWA for climate and environment	109	FONERWA	
<ol> <li>Develop Five year dornestic, bilateral and multi-lateral resource mobilisation strategy</li> </ol>	1. Strengthening res mobilization	Hire consultant to Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy	14,180	21,270	31,905	3,545	purposes		FONERWA	
3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions	2. Communication strategy	Hire consultants and contractual skilled staff to Improve communication and outreach services with particular support to quarterly call for proposal sessions	15,000	15,000	15,000	5,000	Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions	1) 20 2) 30 3) 50	FONERWA	
3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation	Strengthening res mobilization	Hire consultants and contractual skilled staff to support different sectors in proposal development and Resource Mobilisation	2,000	2,500	2,500	3,000	Percentage of new quality proposals approved for funding 1) public sector 2)	1) 10% 2) 5% 3) 5%	FONERWA	
3.5 Technical support to establish and maintain Integrated web-based platform for FONERWA (MIS, website)	3. Knowledge sharing	Hire consultants to Establish and maintain Integrated web-based platform for FONERWA (MIS, website)	20,000	19,000	8,000	3,000			FONERWA	
3.6 Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	3. Knowledge sharing	Hire consultants and contractual skilled staff to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	3,000	3,000	2,000	2,000	% of projects whose emerging lessons (both positive and negative) have been collated and	100	FONERWA	
3.7 Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to hare progress and achievements of the fund with stakeholders	3. Knowledge sharing	Organize workshop to share progress and achievements of the fund with stakeholders	5,000	3,000	1,000	1,000	disseminated by the FMT for knowledge sharing		FONERWA	
3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status	4. Quality Assurance	Quality assurance and monitoring of FONERWA funded projects to improve the implementation status	7,000	7,000	6,000	5,000	% of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evauation system	75%	FONERWA	
	Total Budget for Out	put 3	81,180	85,770	83,405	25,545				
			29%	31%	30%	9%	<u> </u>		·	
Project Management		•	١				, i		1.	WITH THE PARTY OF
Project Management for FONERWA	1. administrative costs		1,500	1,500	1,500	1,500	FONERWA			
То	tal Budget for Project M	anagement	25%	25%	25%	25%				
GRAND TOTAL			82,680	87,270	84,905	27,045				

#### **\_ist of Annexes**

Below are potential contents that can be annexed to the report (optional but recommended to have at least one annex).

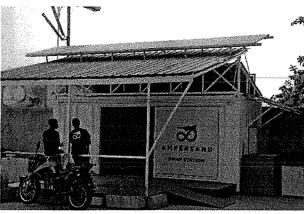
#### a) Photos of participants in the capacity building workshop for implimenting partners



b) Experience sharing from BURKINA FASO on 30th May 2019







Pictures showing the progress on AMPESAND project which is aiming to introduce electric motos in Rwanda, this was taken during our field visit monitoring exercise at Gikondo charging station.



Picture showing the progress on RNP project which is aiming to introduce LPG cooking system repricing firewood in police stations in Rwanda, this was taken during our field visit monitoring exercise at.

#### c) Links to articles and events that took place in this reporting period

https://www.flickr.com/photos

https://www.fonerwa.org

#### Other information to be reported on Coalition for Green Capital (CGC)

The Rwanda Green Fund (FONERWA) and the Coalition for Green Capital (CGC) have started to work together to develop a new fund to expand Rwanda's climate finance capacity. The fund will be designed to complement existing programs available through FONERWA, with a unique and specific focus on unlocking and expanding private investment in Rwanda's green sectors. For this reason, the fund is referred to as a Catalytic Green Investment Fund. The catalytic approach uses public investment to attract private investment, by reducing risk and addressing other market barriers.

The Rwanda office of the United Nations Development Programme (UNDP) is supporting this effort, and has awarded the contract to CGC through FONERWA. Interest in climate finance solutions is growing throughout Africa, and with this project, Rwanda offers a model relevant to other African countries.

Remarks by Hubert Ruzibiza, CEO of the Rwanda Green Fund in June 2019 "We are delighted to be working with the Coalition for Green Capital to develop the Catalytic Green Investment Fund, which will boost private sector investment in Rwanda's green economy. This new mechanism joins a number of financial tools developed by the Rwanda Green Fund to advance green growth and we are confident it will support Rwanda in becoming a developed and low carbon nation,"

CGC has a proven track record of planning and implementing similar funds. Last year, CGC partnered with the Development Bank of Southern Africa to launch a new Climate Finance Facility, which included the first-ever Green Climate Fund loan to an institution based on the Green Bank model. In the United States, these funds are commonly referred to as Green Banks, and on average have more than tripled the impact of each dollar of public investment.

To lead the project, CGC has hired Ms. Sidonie Gwet, who is based in Kigali and brings extensive experience in the banking industries of Central Africa, West Africa, and Europe. Her work will include engagement with local stakeholders and experts to design the structure of the fund, identify major market barriers, and characterize a projected project pipeline and the most promising sectors for investment.

Sidonie Gwet, Rwanda Project Lead at CGC, said: "Developing and implementing a fund of this nature requires an in-depth understanding of the local market. I expect to work closely with local market participants to arrive at a design that will be effective at mobilizing the full power of relevant private investors."

Jeff Schub, Executive Director at CGC, said: "Massive mobilization of capital will be needed to address the challenges of global climate change. CGC is inspired by Rwanda's leadership and excited to be working with FONERWA to develop innovative financial frameworks for climate investment."

Date:

Prepared by:

Augustin HITIMANA

Project Manager

Signature:

Date:

Approved by:

Hubert RUZIBIZA

CEO, FONERWA

Signature and stamp: